



Financial Statements of

**OTTAWA-CARLETON ASSOCIATION
FOR PERSONS WITH
DEVELOPMENTAL DISABILITIES**

Year ended March 31, 2016



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INDEPENDENT AUDITORS' REPORT

To the Members of Ottawa-Carleton Association For Persons With Developmental Disabilities

We have audited the accompanying financial statements of the Ottawa-Carleton Association For Persons With Developmental Disabilities, which comprise the statement of financial position as at March 31, 2016, the statements of operations and changes in fund balances and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Ottawa-Carleton Association For Persons With Developmental Disabilities as at March 31, 2016, and its results of operations, changes in fund balances and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

June 10, 2016

Ottawa, Canada

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Statement of Financial Position

March 31, 2016, with comparative information for 2015

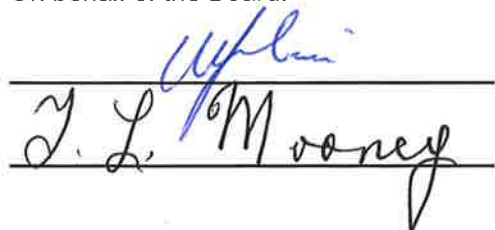
	2016	2015
	(schedule 1)	
Assets		
Current assets:		
Cash (note 3)	\$ 1,188,831	\$ 1,120,025
Marketable securities	639,491	630,492
Accounts receivable	479,931	422,715
Grants receivable	8,700	-
Other receivables (note 9(b))	411,126	388,673
Prepaid expenses	321,189	147,961
	<u>3,049,268</u>	<u>2,709,866</u>
Tangible capital and intangible assets (note 2)	8,180,112	8,438,340
	<u>\$ 11,229,380</u>	<u>\$ 11,148,206</u>

Liabilities and Fund Balances

Current liabilities:		
Accounts payable and accrued liabilities (note 4)	\$ 2,689,277	\$ 2,303,254
Deferred revenue	26,342	57,867
Current portion of long-term debt (note 5)	201,182	2,163,442
	<u>2,916,801</u>	<u>4,524,563</u>
Deferred contributions relating to tangible capital and intangible assets	2,748,366	2,868,703
Long-term debt (note 5)	2,171,330	432,098
Fund balances:		
Restricted (note 3)	1,123,143	1,101,647
Unrestricted	2,269,740	2,221,195
	<u>3,392,883</u>	<u>3,322,842</u>
Commitments and contingencies (note 9)		
	<u>\$ 11,229,380</u>	<u>\$ 11,148,206</u>

See accompanying notes to financial statements.

On behalf of the Board:



 Director



 Director

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Statement of Operations and Changes in Fund Balances

Year ended March 31, 2016, with comparative information for 2015

	2016	2015
	(Schedule 2)	
Revenue:		
Government of Ontario grants (note 6)	\$ 24,373,146	\$ 23,694,634
Fees	2,194,807	1,860,204
Sales	965,511	972,260
Amortization of deferred contributions related to tangible capital and intangible assets	308,812	304,103
Fundraising and donations	156,343	182,561
Rent	24,000	24,000
Investment	9,937	13,430
	28,032,556	27,051,192
Expenses:		
Salaries	17,754,855	17,042,850
Benefits	3,838,789	3,567,619
Occupancy costs	1,944,596	1,817,542
Purchased services and other	1,551,434	1,791,815
Food and supplies	979,589	914,984
Amortization of tangible capital and intangible assets	446,703	441,812
Vehicle costs	345,785	317,711
Staff training	300,974	220,991
Client wages and benefits	298,950	290,437
Staff travel	262,539	229,536
Client personal needs	118,280	76,784
Interest	86,734	132,183
Fundraising	33,287	25,188
	27,962,515	26,869,452
Excess of revenue over expenses	70,041	181,740
Fund balances, beginning of year	3,322,842	3,141,102
Fund balances, end of year	\$ 3,392,883	\$ 3,322,842

See accompanying notes to financial statements.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Statement of Cash Flows

Year ended March 31, 2016, with comparative information for 2015

	2016	2015
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses	\$ 70,041	\$ 181,740
Items not involving cash:		
Amortization of tangible capital and intangible assets	446,703	441,812
Amortization of deferred contributions related to tangible capital and intangible assets	(308,812)	(304,103)
Change in non-cash operating working capital:		
Decrease (increase) in accounts receivable	(57,216)	69,340
Decrease (increase) in grants receivable	(8,700)	638,811
Decrease (increase) in prepaid expenses	(173,228)	89,311
Increase in other receivables	(22,453)	(33,998)
Increase in accounts payable and accrued liabilities	386,023	364,333
Decrease in deferred revenue	(31,525)	(37,788)
	<u>300,833</u>	<u>1,409,458</u>
Financing activities:		
Principal repayments on long-term debt	(223,028)	(793,013)
Increase in deferred contributions relating to tangible capital and intangible assets	188,475	182,867
	<u>(34,553)</u>	<u>(610,146)</u>
Investing activities:		
Acquisition of tangible capital and intangible assets	(188,475)	(182,864)
Increase in marketable securities	(8,999)	(210,321)
	<u>(197,474)</u>	<u>(393,185)</u>
Increase in cash	68,806	406,127
Cash, beginning of year	1,120,025	713,898
Cash, end of year	<u>\$ 1,188,831</u>	<u>\$ 1,120,025</u>

See accompanying notes to financial statements.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements

Year ended March 31, 2016

Ottawa-Carleton Association For Persons With Developmental Disabilities (the "Association") was incorporated without share capital in the province of Ontario on March 18, 1960. Its principal activity is to support programs for the intellectually disabled in the Ottawa and Cornwall areas.

The Association is a registered charitable organization under paragraph 149(1)(f) of the Income Tax Act (Canada) and while registered is not subject to income taxes and may issue tax deductible receipts to donors.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook - Accounting and include the following significant accounting policies:

(a) Basis of presentation:

The Association uses the restricted fund method of accounting for contributions for not-for-profit organizations.

The accounts of the Association comprise three funds: Operating, Property and Memorial.

The Operating fund includes all revenue and expenses related to the ongoing activities of the Association with the exception of those expenses related to land and buildings.

The Property fund reflects the cost of land and buildings owned by the Association and any related debt.

The Memorial fund is an accumulation of bequests made to the Association and interest earned. These funds are restricted by the Board and are not designated for any specific programs. However, the Board may approve expenses from the fund and the Executive Director may approve expenses from interest revenue of the fund.

(b) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Association has elected to carry all such financial instruments at fair value.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

1. Significant accounting policies (continued):

(b) Financial instruments (continued):

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year. Where an indicator of impairment is present, the Association determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Association expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial impairment charge.

(c) Tangible capital and intangible assets:

The Association capitalizes tangible capital and intangible assets purchased with a cost of \$5,000 or more.

Tangible capital and intangible assets are recorded at cost. Contributed capital and intangible assets are recorded at fair value at the date of contribution. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital and intangible assets no longer contributes to the Association's ability to provide services, its carrying amount is written down to its residual value. Tangible capital and intangible assets are amortized on a straight-line basis using the following annual rates.

Asset	Rate
Tangible capital assets:	
Buildings	2.5% to 8.3%
Computer hardware	33.3%
Solar panels	5%
Vehicles	33.3%
Intangible assets:	
Computer software	33.3%

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

1. Significant accounting policies (continued):

(c) Tangible capital and intangible assets (continued):

Tangible capital and intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset.

(d) Revenue recognition:

Government of Ontario grants, sales, fees, other grants and investment revenue are recorded on the accrual basis. Fundraising and donations revenue is recorded when they are received. The unused portion of Ministry of Community and Social Services (MCSS) grants received for uncompleted multi-year programs is recorded as deferred revenue. Capital grants and contributions for capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

(e) Expenses:

In the statement of operations, the Association presents its expenses by object, except for fundraising, purchased services, and occupancy costs which are presented by function.

Expenses are recognized in the year incurred and are recorded in the applicable function to which they are directly related. The Association does not allocate expenses between functions after initial recognition.

(f) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could differ from those estimates. These estimates are reviewed annually and, as adjustments become necessary, they are recognized in the financial statements in the period they become known.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

2. Tangible capital and intangible assets:

			2016	2015
	Cost	Accumulated amortization	Net book value	Net book value
Tangible capital assets:				
Land	\$ 1,871,390	\$ -	\$ 1,871,390	\$ 1,871,390
Buildings	11,412,266	5,301,500	6,110,766	6,356,204
Solar panels	328,167	130,211	197,956	210,746
Intangible assets:				
Computer software	7,515	7,515	-	-
	\$ 13,619,338	\$ 5,439,226	\$ 8,180,112	\$ 8,438,340

At March 31, 2015, cost and accumulated amortization of tangible capital and intangible assets amounted to \$13,488,367 and \$5,050,027, respectively. During the year, the Association disposed of tangible capital assets of \$57,504 (2015 - \$Nil).

3. Restricted funds:

Restricted funds are designated for specific purposes:

(i) Operating fund - restricted cash:

	2016	2015
Individual and day program	\$ 48,916	\$ 46,447
Group homes	33,644	31,270
Other	55,601	56,778
	\$ 138,161	\$ 134,495

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

3. Restricted funds (continued):

(ii) Property fund:

	2016	2015
MCSS programs	\$ 272,264	\$ 264,139
Property maintenance	150,267	121,337
	\$ 422,531	\$ 385,476

(iii) Memorial fund:

	2016	2015
Bequests	\$ 554,195	\$ 572,865
Interest	8,256	8,811
	\$ 562,451	\$ 581,676
	\$ 1,123,143	\$ 1,101,647

During the year, the Association transferred \$8,256 (2015 - \$8,811) from the Memorial fund to the Property fund for future repairs to various properties.

4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$392,767 (2015 - \$363,326), which includes amounts payable for sales and payroll-related taxes.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

5. Long-term debt:

	2016	2015
2.225%, due August 1, 2019 with monthly blended principal and interest payments of \$1,020, secured by property at 855 Maryland Avenue, Ottawa	\$ 82,842	\$ 93,121
2.180%, due September 1, 2019 with monthly blended principal and interest payments of \$797, secured by property at 937 Fairlawn Avenue, Ottawa	74,276	82,139
1.735%, due March 1, 2021 with monthly blended principal and interest payments of \$960, secured by property at 152 Byron Avenue, Ottawa	86,052	95,434
1.836%, due May 1, 2018 with monthly blended principal and interest payments of \$893, secured by property at 1141 Sydney Street, Cornwall	99,525	106,156
2.320%, due June 1, 2017 with monthly blended principal and interest payments of \$1,009, secured by property at 748-750 Lynn Street, Cornwall	119,224	128,458
1.040%, due October 1, 2020 with monthly blended principal and interest payments of \$850, secured by property at 1401 Second Avenue, Cornwall	88,461	97,402
Prime rate plus 1.00%, due September 15, 2029 with monthly principal payments of \$9,505 plus applicable interest charges, secured by property at 229 Colonnade Road, Ottawa	1,530,303	1,644,363
Prime rate plus 1.00%, due August 13, 2030 with monthly blended principal and interest payments of \$725, secured by property at 229 Colonnade Road, Ottawa	125,487	157,174
3.98%, due November 1, 2017 with monthly blended principal and interest payments of \$2,083, secured by property at 229 Colonnade Road, Ottawa	166,342	191,293
	2,372,512	2,595,540
Current portion of long-term debt	201,182	2,163,442
	\$ 2,171,330	\$ 432,098

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

5. Long-term debt (continued):

Principal due within each of the next five years and thereafter on mortgages payable and bank loan is as follows:

2017	\$	201,182
2018		421,439
2019		246,804
2020		243,271
2021 and thereafter		1,259,816
	\$	2,372,512

6. Government of Ontario grants:

The Association receives grants for certain programs from MCSS.

The final amount of grant revenue recorded in the Operating fund of the Association for the current year will not be approved until MCSS has reviewed the Association's financial and statistical returns for the year. The management of the Association considers the amount recorded as revenue from MCSS to be accurate. Any adjustments arising from MCSS' review would be recorded in the period in which the adjustment is made.

	2016	2015
Government of Ontario grants - Operating	\$ 24,087,382	\$ 23,370,120
Government of Ontario grants - Property	285,764	324,514
	\$ 24,373,146	\$ 23,694,634

7. Capital management:

The Association considers its capital to consist of its fund balances.

The Association's overall objective in managing its capital is to safeguard its ability to continue as a going concern, provide services and benefits to its stakeholders and fund ongoing operations. The Association manages its capital by establishing restricted funds. Management continually monitors the impact of changes in economic conditions on its funding commitments.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

7. Capital management (continued):

The Association is subject to externally imposed capital requirements in the Property fund. Certain properties included in land and buildings, have been funded in full or part by MCSS. The disposition of these properties and the subsequent disposition of the proceeds require the approval of MCSS.

The Association's overall strategy with respect to capital remains unchanged from the year ended March 31, 2015.

8. Cash in trust:

The Association has cash held in trust totaling \$250,221 (2015 - \$218,488) on behalf of its clients.

9. Commitments and contingencies:

(a) Operating leases:

The minimum lease payments under operating leases for premises and equipment are as follows:

2017	\$	377,343
2018		212,324
2019		156,982
2020		110,521
2021		71,467
Thereafter		36,723
	\$	965,360

(b) Self-insurance:

The Association assumes the cost of extended health and drug coverage up to \$20,000 per individual per year for non-union employees. Costs in excess of \$20,000 or the employees claims made in the previous year, whichever is greater, are insured.

For union employees, the Association assumes the cost of extended health care benefits and the cost of drug coverage up to \$40,000 per individual per year.

The Association has an amount receivable from its insurer of \$393,270 (2014 - \$364,152) related to this plan, in other receivable.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Notes to Financial Statements (continued)

Year ended March 31, 2016

10. Pension plan:

The Association sponsors a defined contribution pension plan which covers all management employees. The Association makes contributions to this plan on behalf of the non-unionized members.

Unionized members in Ottawa are members of the Multi Sector Pension Plan (MSPP). The Association makes contributions to the MSPP on behalf of its CUPE members.

The Association made employer contributions to both plans totaling \$484,621 (2015 - \$351,853), which are included in the reported expenses of the respective programs.

11. Financial risk management:

(a) Market, interest rate and foreign currency risk:

The Association believes it is not exposed to significant market, interest rate or foreign currency risk.

(b) Liquidity risk:

Liquidity risk is the risk that the Association will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Association manages its liquidity risk by monitoring its operating requirements. The Association prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

(c) Credit risk:

Credit risk refers to the risk that a counterpart may default on its contractual obligations resulting in a financial loss. The Association is exposed to credit risk with respect to the accounts receivable. The Association assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. At year-end, there were no amounts allowed for in accounts receivable.

There has been no change to the risk exposures from 2015.

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Schedule 1 - Statement of Financial Position

March 31, 2016

	Operating Fund		Property Fund		Memorial Fund	Total
	Unrestricted	Restricted	Unrestricted	Restricted		
Assets						
Current assets:						
Cash	\$ 1,282,144	\$ 138,161	\$ (634,415)	\$ 422,531	\$ (19,590)	\$ 1,188,831
Marketable securities	-	-	57,450	-	582,041	639,491
Accounts receivable	479,931	-	-	-	-	479,931
Grants receivable	8,700	-	-	-	-	8,700
Other receivables	411,126	-	-	-	-	411,126
Prepaid expenses	321,189	-	-	-	-	321,189
	2,503,090	138,161	(576,965)	422,531	562,451	3,049,268
Tangible capital and intangible assets	-	-	8,180,112	-	-	8,180,112
	\$ 2,503,090	\$ 138,161	\$ 7,603,147	\$ 422,531	\$ 562,451	\$ 11,229,380
Liabilities and Fund Balance						
Current liabilities:						
Accounts payable and accrued liabilities	\$ 2,689,277	-	-	-	-	\$ 2,689,277
Deferred revenue	26,342	-	-	-	-	26,342
Current portion of long-term debt	-	-	201,182	-	-	201,182
	2,715,619	-	201,182	-	-	2,916,801
Deferred contributions relating to tangible capital assets	-	-	2,748,366	-	-	2,748,366
Long-term debt	-	-	2,171,330	-	-	2,171,330
Fund balances:						
Restricted	-	138,161	-	422,531	562,451	1,123,143
Unrestricted	(212,529)	-	2,482,269	-	-	2,269,740
	(212,529)	138,161	2,482,269	422,531	562,451	3,392,883
	\$ 2,503,090	\$ 138,161	\$ 7,603,147	\$ 422,531	\$ 562,451	\$ 11,229,380

OTTAWA-CARLETON ASSOCIATION FOR PERSONS WITH DEVELOPMENTAL DISABILITIES

Schedule 2 - Statement of Operations and Changes in Fund Balances

Year ended March 31, 2016

	Operating Fund		Property Fund		Memorial Fund	Total
	Unrestricted	Restricted	Unrestricted	Restricted		
Revenue:						
Government of Ontario grants	\$ 24,087,382	\$ -	\$ 277,639	\$ 8,125	\$ -	\$ 24,373,146
Sales	936,605	-	28,906	-	-	965,511
Fees	2,194,807	-	-	-	-	2,194,807
Fundraising and donations	64,172	91,396	-	-	775	156,343
Investment	938	-	743	-	8,256	9,937
Amortization of deferred contributions related to tangible capital assets	-	-	308,812	-	-	308,812
Rent	-	-	-	24,000	-	24,000
	27,283,904	91,396	616,100	32,125	9,031	28,032,556
Expenses:						
Salaries	17,754,855	-	-	-	-	17,754,855
Benefits	3,838,789	-	-	-	-	3,838,789
Staff travel	262,539	-	-	-	-	262,539
Staff training	300,974	-	-	-	-	300,974
Amortization of tangible capital and intangible assets	-	-	446,703	-	-	446,703
Interest	11	-	86,723	-	-	86,734
Fundraising	16,998	16,289	-	-	-	33,287
Client wages and benefits	298,950	-	-	-	-	298,950
Purchased services and other	1,459,993	71,441	-	-	20,000	1,551,434
Food and supplies	979,589	-	-	-	-	979,589
Occupancy costs	1,941,270	-	-	3,326	-	1,944,596
Vehicle costs	345,785	-	-	-	-	345,785
Client personal needs	118,280	-	-	-	-	118,280
	27,318,033	87,730	533,426	3,326	20,000	27,962,515
Excess (deficiency) of revenue over expenses	(34,129)	3,666	82,674	28,799	(10,969)	70,041
Fund balance, beginning of year	(178,400)	134,495	2,399,595	385,476	581,676	3,322,842
Interfund transfers	-	-	-	8,256	(8,256)	-
Fund balance, end of year	\$ (212,529)	\$ 138,161	\$ 2,482,269	\$ 422,531	\$ 562,451	\$ 3,392,883